

#### **MedPlus Health Services Limited**

#### August 2, 2024

The Listing Department
BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Fort,
Mumbai 400 001
Scrip Code: 543427

The Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex,
Bandra (East), Mumbai – 400 051
Symbol: MEDPLUS

Dear Sir/Madam,

**Sub:** Presentation for Earnings Call with Analysts/Institutional Investors on un- audited Financial Results for the quarter ended June 30, 2024

Pursuant to the Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and in furtherance to our letter dated July 24, 2024 please find enclosed herewith the presentation for Earnings Call with Analysts/Institutional Investors on un-audited Financial Results of the Company for the quarter ended June 30, 2024 scheduled to be held on Monday, August 5, 2024 at 16:00 Hrs (IST).

Kindly take the same on record. The same is being uploaded on the website of the Company.

Thanking You Yours faithfully

#### For MedPlus Health Services Limited

MANOJ Digitally signed by MANOJ KUMAR SRIVASTAVA SRIVASTAVA 18:29:09 +05'30'

Manoj Kumar Srivastava Company Secretary & Compliance Officer FCS 7460

Enclosed: a/a



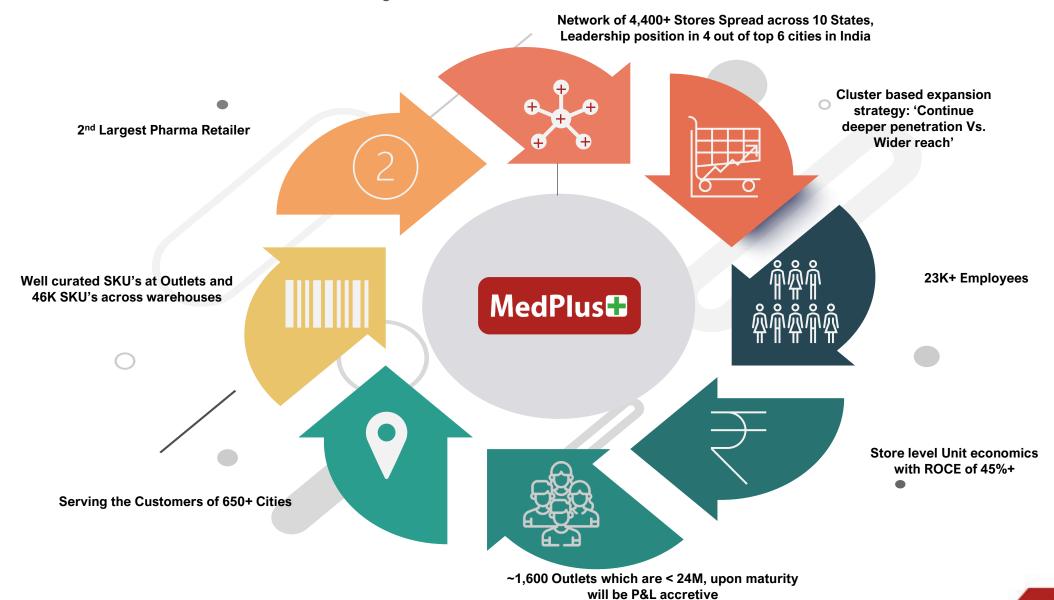
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## The MedPlus Story



## Q1 FY2025 Highlights (1/2)

#### ₹ 14,888m Revenue

- ₹ 2,045m increase over Q1FY24 15.9% yoy
- ₹ 17m decrease over Q4FY24. -0.1% qoq
- 2.5% increase in private label over Q1FY24

#### **37 Store Net Additions**

- 66 gross additions
- 23 net additions beyond Tier-One
- 4,444 stores as on 30-Jun-24

# ₹ 432m Pharmacy Operating EBITDA

- 3.0% Operating EBITDA margin in Pharmacy (decreased by 100 bps qoq)
- ₹ 435m Company Operating EBITDA

### ₹ 3,293m Gross Margin

• 22.1% gross margin (-0.5% qoq)

#### Stores > 12 months

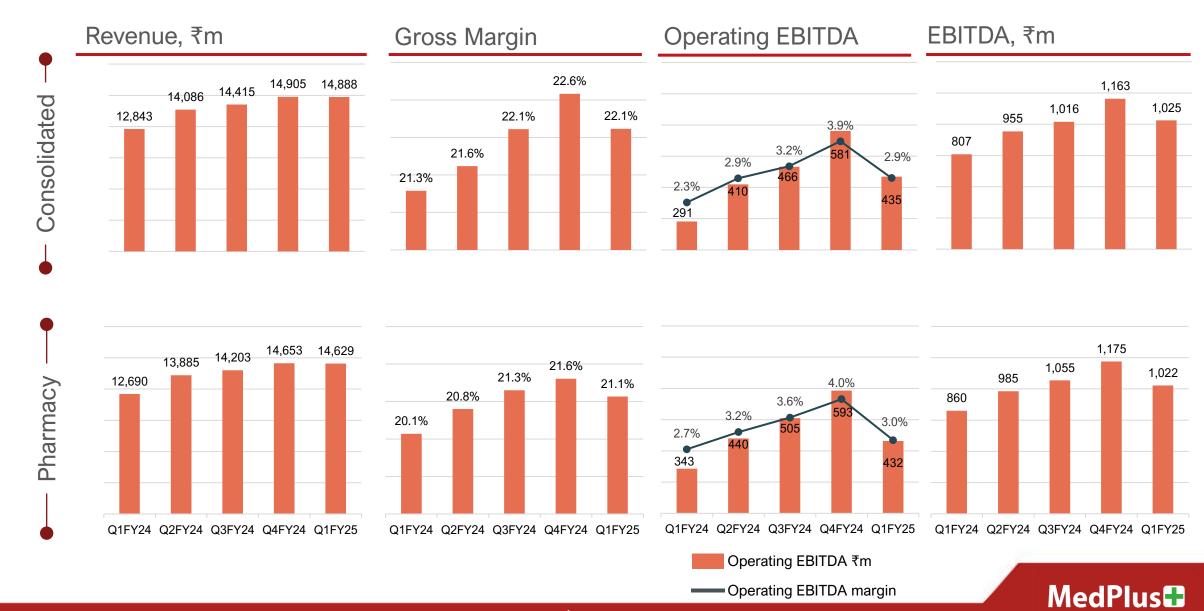
- 9.8% revenue growth over Q1FY24
- 9.3% Store Level EBITDA margin
- 46.1% Store Level Operating ROCE

### **₹ 585m Operating Cash Flow**

- 134.7% OCF/ Operating EBITDA
- ₹ 1,593m closing cash balance



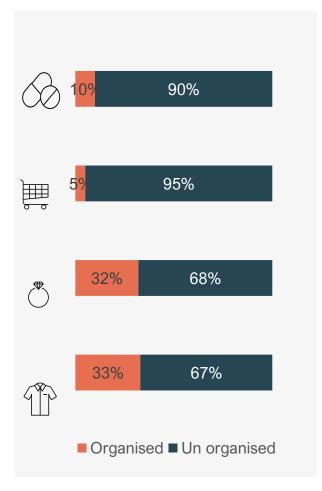
## Q1 FY2025 Highlights (2/2)



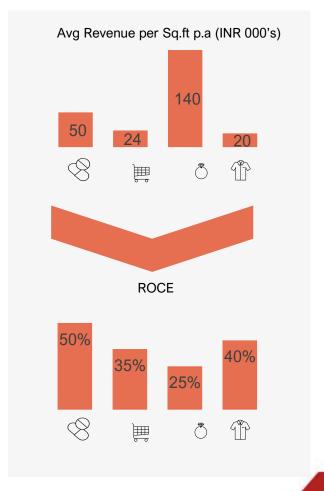
## Pharmacy Retail is Most Attractive Segment of Indian Retail

High Growth Profile Amongst Various Indian **Retail Formats** Pharmacy 25% Grocery 21% Jewellery 14% Apparel 16%

Growth Rate To Continue in Foreseeable Future on Back of High Unorganized Salience



Highly Replicable Model
Given Best in Class Return Metrics



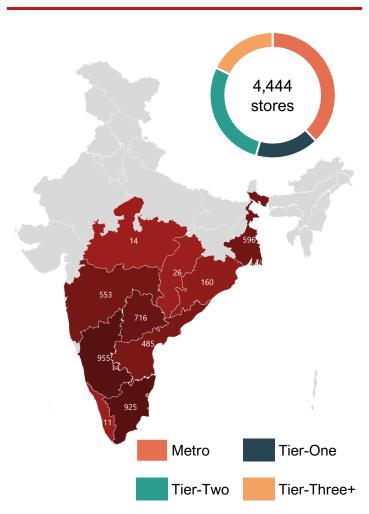
Source: Technopak Advisors (2021). Pharmacy Retail in India



### Cluster Based Network Enables Profitable Omni-Channel Service

Stores As On Jun-24

### Strong Cluster Based Network



Strong network of 4,444 stores across Metros, Tier-One, Tier-Two and beyond

## Ability to service 100% market – acute + chronic

As opposed to online only players that largely cater to only chronic segment (37%<sup>1</sup> of the market)

#### 2- hour delivery

Online only players cannot match this proposition given lack of hyperlocal store presence

#### Lower customer acquisition cost

As existing stores act as branding sites

#### Lower delivery costs

Because of the hyperlocal presence of MedPlus' 4,444 stores

- 1. For 2020; Proportion of domestic pharmaceutical market. Technopak Advisors (2021). Pharmacy Retail in India
- 2. Stores in Puducherry are not represented in the map above. As on 30-Jun-24 we have 3 stores in Puducherry

## Scale Allows A Large Private Label Basket: 880+ SKUs

Pharma

Over **542**products covering Chronic, Acute, OTC & Other Pharmaceutical products

▶ Non-Pharma

Over **341** 









































**Q1FY25** 

### | Poised for Growth

### Key Pillars Of Growth

A Growth in existing clusters and develop new clusters

MedPlus has an established base of operations in 10 states. Therefore, we will:

- Further grow in cities where we have market leadership. Metro and Tier One followed by Tier - Two and beyond
- Replicate our leadership in markets where we have entered but yet to attain market leadership

Leverage our leadership in omni-channel

MedPlus has built an extensive in-house technology platform. On the back of that, we will:

- Expand our target addressable market via omni-channel offering
- · Increase retention via omni-channel
- Operationally extend <2 hour delivery to more locations</li>

C

Expand share of private label: Higher margins and higher share of wallet

MedPlus has a curated private label range of 880+ SKUs. From these, we will:

- Increase private label contribution in pharma products, especially in sub-chronic and chronic ailments
- Increase private label contribution in FMCG products, including nutrition and wellness

### 469 Stores Added In Last 12 Months

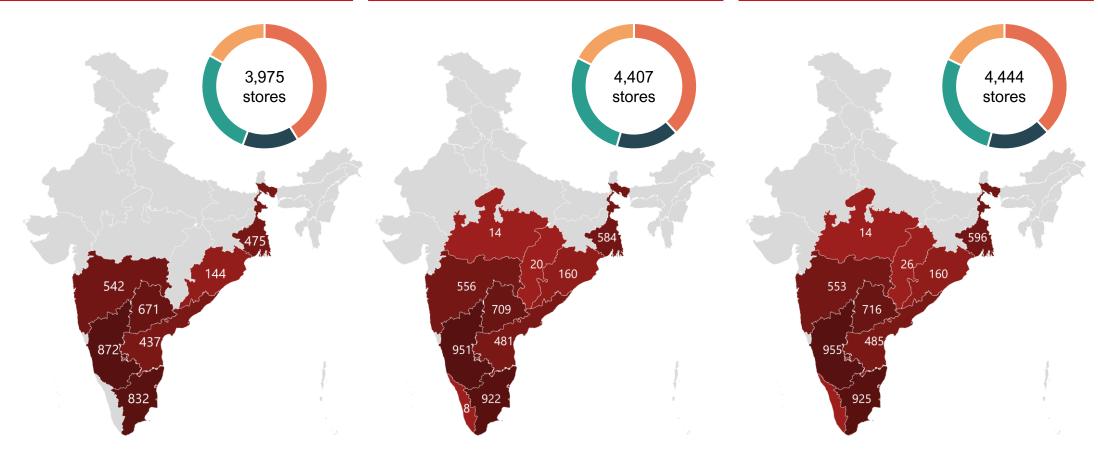
As On Jun-23 As On Mar-24 As On Jun-24

▶ Presence

We are present in 10 states, accounting for c.38.4% of India's population<sup>2</sup>.

The key urban centers are: Bangalore, Chennai, Hyderabad, Kolkata, Mumbai, Nagpur, Pune, Visakhapatnam

We are present in 650+ cities



- 1. Stores in Puducherry are not represented in the maps above. As on 30-Jun-24 we have 3 stores in Puducherry
- 2. Census of India (2011)
- 3. Color index for pie-chart as below:

Metro Tier-One Tier-Two Tier-Three+



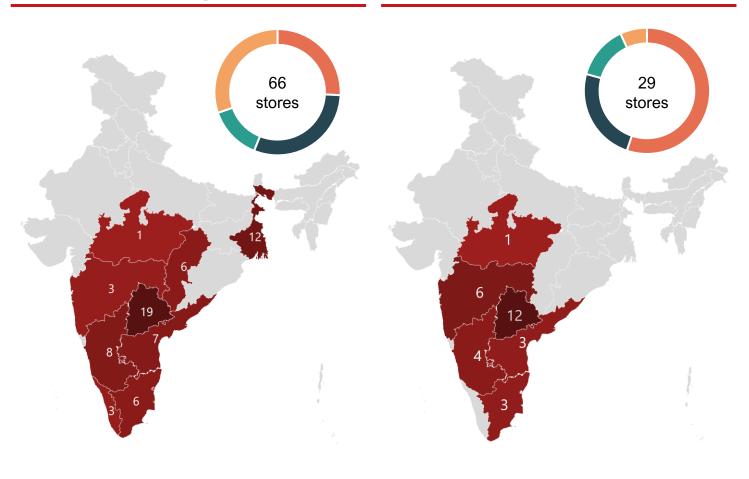
### 37 Stores Added In Last Quarter

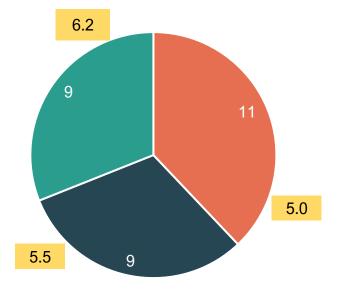
Q1 FY25 Openings

Q1 FY25 Closures

Q1 FY25 Closure Reasons

We opened 66 stores in Q1FY25. There were 29 closures







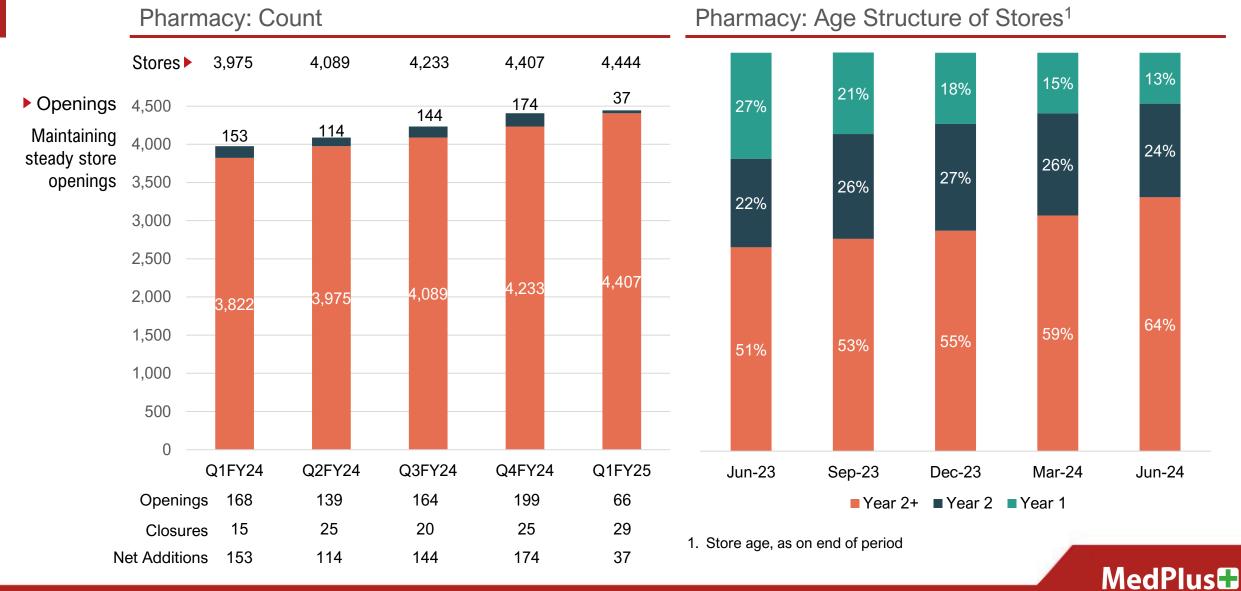
Average age (years)

- 1. Color index for pie-chart as below
- 2. Stores in Puducherry are not represented in the maps above. we have 1 store opened in Puducherry



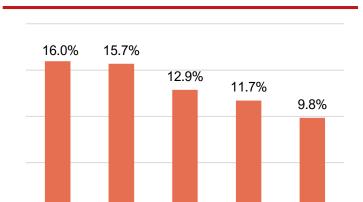
**MedPlus** 

### Store Network: 37% Less Than 2 Years Old



### Profitable Older Stores: 12+ Months

#### Store Level Revenue Growth<sup>1</sup>

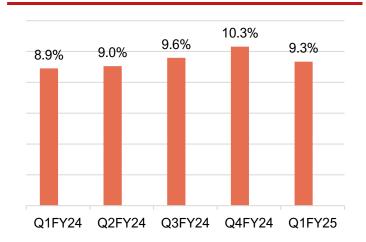


Q3FY24

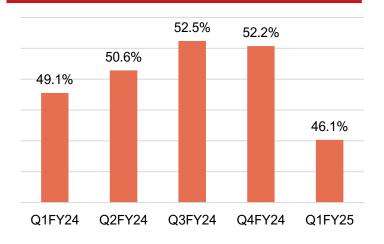
Q4FY24

Q1FY25

### Store Level EBITDA Margin

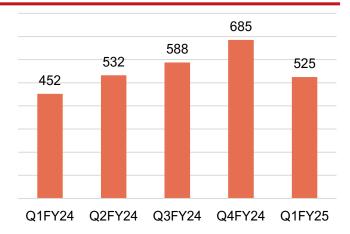


Store Level Operating ROCE<sup>2,3</sup>

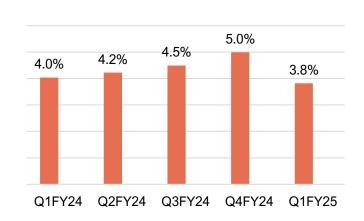


Operating EBITDA, ₹m

Q2FY24



Operating EBITDA Margin



Q1FY24



<sup>1.</sup> Growth is yoy

<sup>2.</sup> See Glossary for definition

<sup>3.</sup> Annualized by multiplying the quarterly computation by 4

## Revenue Mix: Increasing Share Of Private Label

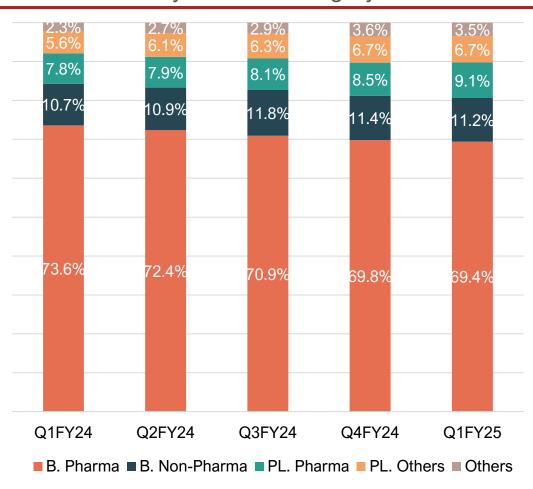
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### Revenue Mix: By Product Category

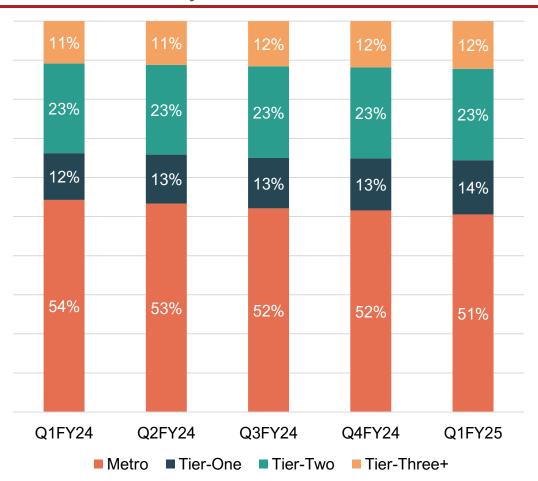
Product mix
 Trend of increasing share from Private
 Label continues

► Location mix

Maintaining trend
of growth beyond
Metro and TierOne



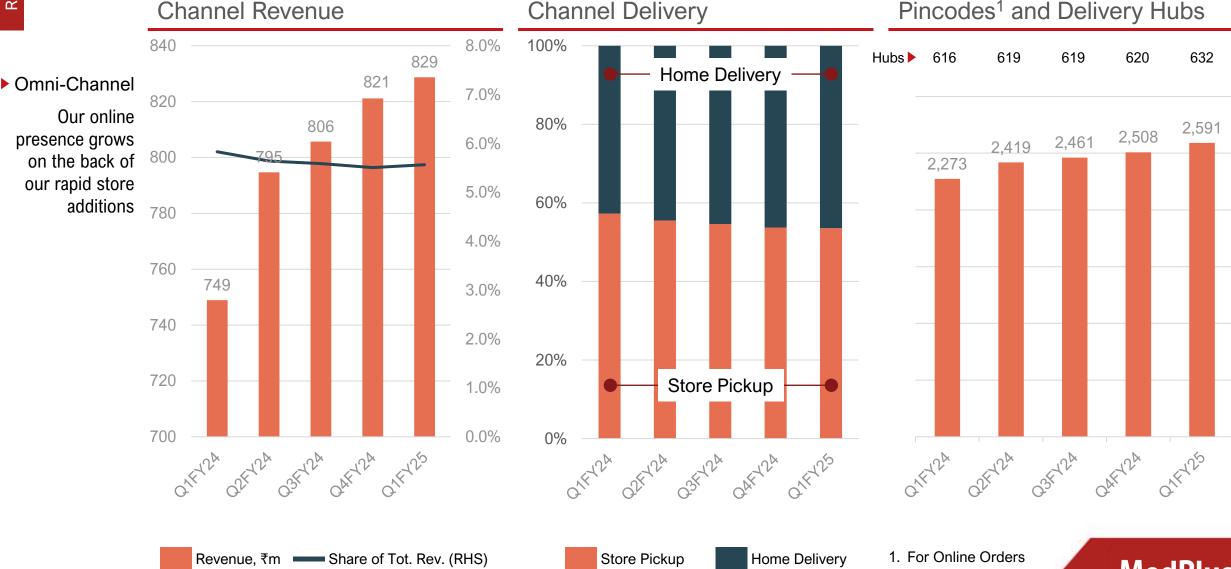
### Revenue Mix<sup>3</sup>: By Location of Stores



- 1. Prefix of "B" implies Branded, Prefix of "PL" implies Private Label
- 2. "Others" includes revenue from franchisee, optical, clinics and labs
- 3. Only revenue from pharmacy stores



## Omni-channel: Profitable With Negligible Acquisition Costs



**MedPlus** 

## Income Statement

### Snapshot of Income Statement, ₹m

	Q1FY24	Q4FY24	Q1FY25	Q1FY25 vs. Q1FY24 (yoy)	Q1FY25 vs. Q4FY24(qoq)
Revenue	12,843.0	14,905.0	14,888.3	15.9%	-0.1%
Gross Margin	2,734.0	3,366.0	3,292.6	20.4%	-2.2%
Gross Margin	21.3%	22.6%	22.1%		
Expenses	2,443.2	2,784.7	2,858.0	17.0%	2.6%
Operating EBITDA	290.8	581.3	434.6	49.4%	-25.2%
Operating EBITDA	2.3%	3.9%	2.9%		
Rental Expenses	500.1	556.2	569.7	13.9%	2.4%
ESOP Expenses	(42.1)	(23.3)	(22.8)	-45.7%	-2.0%
Interest Income	58.5	49.1	43.3	-26.0%	-11.8%
EBITDA	807.3	1,163.3	1,024.8	26.9%	-11.9%
EBITDA	6.3%	7.8%	6.9%		
Depreciation & Amortization	(524.2)	(592.2)	(600.3)	14.5%	1.4%
Finance Costs	(232.7)	(251.3)	(246.6)	6.0%	-1.9%
PBT	50.5	319.9	177.9	252.3%	-44.4%
PAT	37.6	335.6	143.4	281.2%	-57.3%
PAT	0.3%	2.3%	1.0%		

## Income Statement: Business Segments

### Snapshot of Income Statement, ₹m

	Q4FY24					Q1FY25		
	Pharmacy Retail	Diagnostic	Others	Total	Pharmacy Retail	Diagnostic	Others	Total
Revenue	14,652.7	232.4	20.0	14,905.0	14,629.0	242.4	16.8	14,888.2
COGs and Expenses	14,059.6	243.6	20.6	14,323.7	14,197.0	239.1	17.6	14,453.7
Operating EBITDA	593.2	(11.3)	(0.6)	581.3	432.0	3.3	(0.7)	434.6
Operating EBITDA	4.0%	-4.8%	-3.1%	3.9%	3.0%	1.4%	-4.3%	2.9%
Rental Expenses <sup>1</sup>				556.2				569.7
ESOP Expenses				(23.3)				(22.8)
Interest Income				49.1				43.3
EBITDA				1,163.3				1,024.8
EBITDA				7.8%				6.9%



<sup>1.</sup> Rental Expenses are net of Gain on de-recognition of Right-of-use assets amounting to ₹8.7m and ₹11.7m for Q4FY24 and Q1FY25 respectively

# Income Statement: Ind AS Adjustments

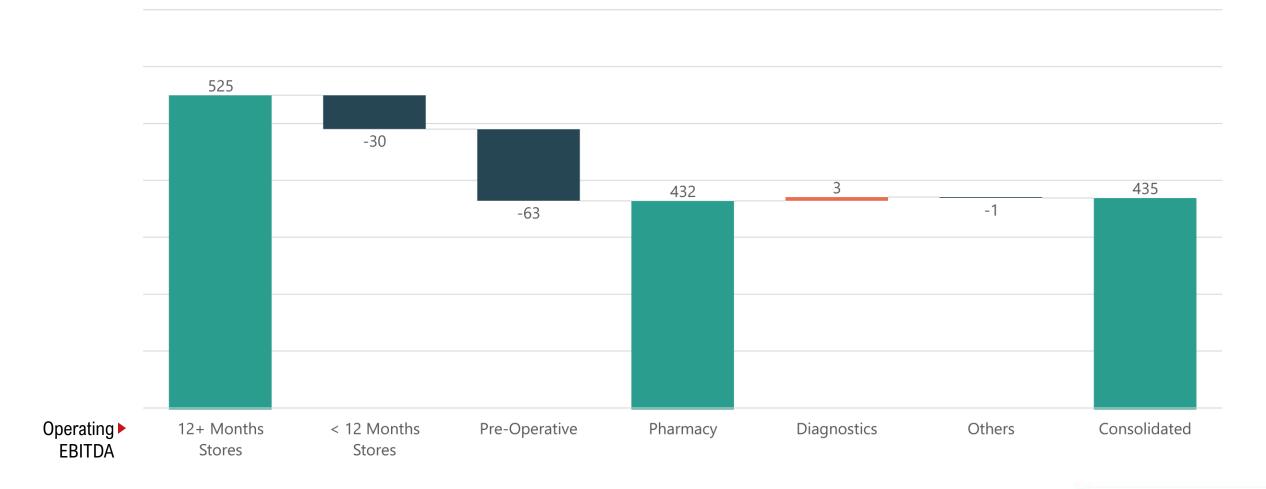
### Snapshot of Income Statement: Ind AS Adjustments, ₹m

	Q4FY24				Q1FY25			
	Reported	Ind AS Impact	Ind AS Adjusted	Reported	Ind AS Impact	Ind AS Adjusted		
Revenue	14,905.0	-	14,905.0	14,888.3	-	14,888.3		
Gross Margin	3,366.0	-	3,366.0	3,292.6	-	3,292.6		
Gross Margin	22.6%		22.6%	22.1%		22.1%		
Expenses	2,228.5	(556.2)	2,784.7	2,288.3	(569.7)	2,858.0		
Operating EBITDA	1,137.5	556.2	581.3	1,004.3	569.7	434.6		
Operating EBITDA			3.9%			2.9%		
ESOP Expenses	(23.3)	-	(23.3)	(22.8)	-	(22.8)		
Interest Income	49.1	19.0	30.0	43.3	18.6	24.7		
EBITDA	1,163.3	575.2	588.0	1,024.8	588.3	436.4		
EBITDA	7.8%			6.9%				
Depreciation & Amortization	(592.2)	(414.9)	(177.2)	(600.3)	(409.9)	(190.4)		
Finance Costs	(251.3)	(251.0)	(0.3)	(246.6)	(246.2)	(0.4)		
PBT	319.9	(90.7)	410.5	177.9	(67.8)	245.7		
PAT	335.6	(90.7)	426.3	143.4	(67.8)	211.3		
PAT	2.3%			1.0%				



## Operating EBITDA Deep Dive

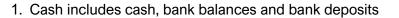
Operating EBITDA Bridge: From 12+ Months Stores to Consolidated, ₹m



## Balance Sheet

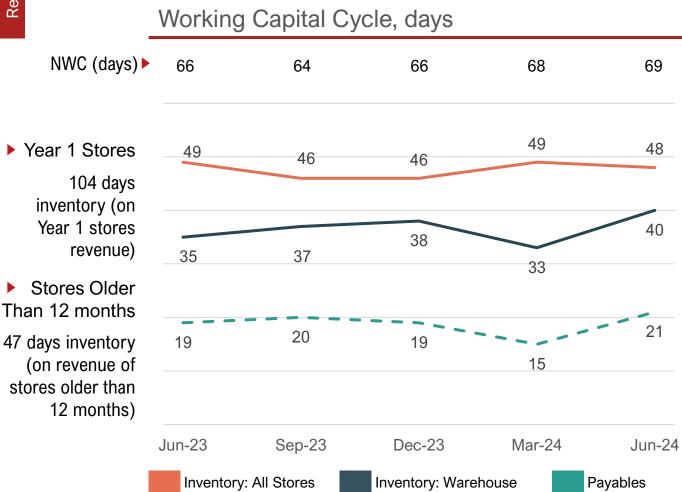
### Key Balance Sheet items, ₹m

	Jun-23	Mar-24	Jun-24
Assets			
PPE and CWIP	3,133.2	3,240.4	3,122.9
Inventories	11,861.6	13,402.3	14,480.6
Cash	2,499.2	1,701.8	1,592.5
Liabilities		_	_
Trade payables	2,618.0	2,530.4	3,376.0

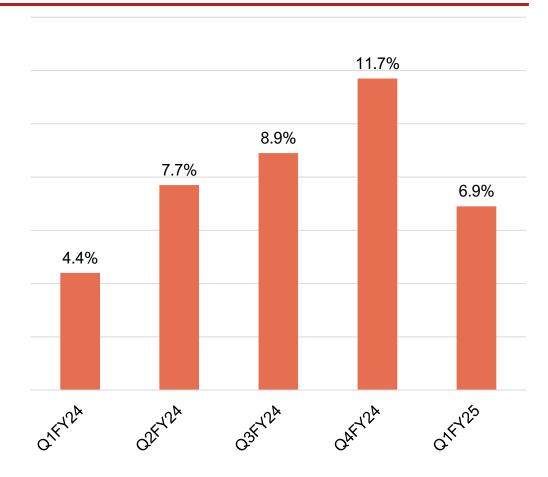




## Capital Productivity





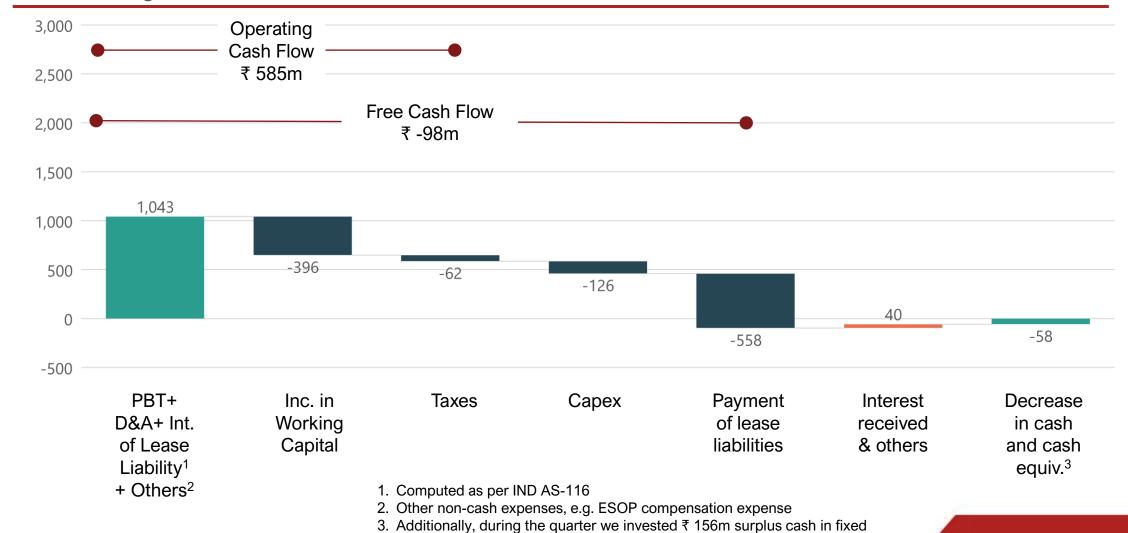


- 1. Inventory and Payables (as on end of period) computed on period Revenue
- 2. Annualized by multiplying the quarterly computation by 4

**MedPlus** 

## Cash Management

### Cash Management, Q1FY25, ₹m



deposit

# Appendix

- A. Board and key management
- B. Glossary

## A. Board and Key Management

#### **Committed Board**



Gangadi Madhukar Reddy Founded MedPlus and has led it since inception



Anish Kumar Saraf ● MD at Warburg Pincus India



Dr. Bhaskar Reddy
Chief Operating Officer and
Whole-Time Director



Sujit Mahato Chief Financial Officer



**Experienced Management Team** 

**Lakshman Kandarpa** Chief Retail Officer, Optival





Aparna Surabhi Senior business leader.
Over 3 decades in finance and HR



Madhavan Ganesan Senior business leader.
Over 3 decades covering retail and technology



Murali Sivaraman Senior business leader.
Over 3 decades in India and international markets



**Venugopal Siripuram** Chief Technology Officer, Optival



Kandasamy Vairaperumal Head Supply Chain, Optival

- Managing Director & CEO
- Independent Non-Executive Director
- Non-Executive Director
- Whole-Time Director
- Independent Non-Executive Additional Director

# B. Glossary

Metro: Bengaluru, Chennai (and Avadi), Hyderabad, Kolkata (and Howrah), Mumbai (and Thane) Tier One: Ahmednagar, Baramati, Kharagpur, Nagpur, Nashik, Panruti, Pune, Ranaghat, Vijayawada, Visakhapatnam Tier Two: Hundred and Twenty-Eight cities, including Adilabad, Aurangabad, Coimbatore, Hooghly, Mysuru, Puri  EBITDA is a non-GAAP financial measure. EBITDA refers to our profit/(loss) for the period, as adjusted to exclude (i) Depreciation
$\cdot$
nd Amortization Expenses, (ii) Finance Costs and (iii) Tax Expense.
Operating Cash Flow minus Capex minus Payment of lease liabilities
Gross Merchandising Value ( GMV = MRP- GST)
let Working Capital. Inventory <u>plus</u> Receivables <u>minus</u> Trade Payables
PBT <u>plus</u> non-cash expenditures <u>minus</u> increase in working capital <u>minus</u> taxes paid
Operating EBITDA is non-GAAP financial measure adjusted for one – off expenses like ESOP
Our pharmacy stores. Unless specifically mentioned, this does not include our other outlets (e.g optical, clinic, lab, diagnostics, collection center)
for the purpose of age categorization, we determine the age as per the last day of the reporting period. For example a store that las completed 24 months at on the last day of the reporting period, is categorized as Year 2+
Store Level Operating ROCE is computed by dividing (Store Level Operating EBITDA minus depreciation, assumed as ₹10k (₹ 3.3k for new stores) p,m./ store for stores aged < 5 years) with Capital Employed. Capital Employed is computed as store level enventory at the end of the period + capex of ₹ 0.6m per store (capex of ₹ 0.8m per store for new stores)+ refundable security leposit.
full-service center refers to Integrated Diagnostic center with Pathology and Radiology (including MRI and CT)
evel 2 center refers to diagnostic center with pathology and Radiology (without CT and MRI)
in i





#### **MEDPLUS HEALTH SERVICES LIMITED**

www.medplusindia.com

#### **COMPANY SECRETARY**

Manoj Kumar Srivastava cs@medplusindia.com

#### **INVESTOR RELATIONS**

Tanushree Chaurasia ir@medplusindia.com

#### **MEDIA AND PRESS ENQUIRIES**

marketing@medplusindia.com